

INTER-AGENCY STANDING COMMITTEE

IASC DEPUTIES GROUP FACE-TO-FACE MEETING

Background Document to Transition Plan

Prepared by the Global Cash Advisory Group (CAG)

Geneva, 16 September 2022

IASC (Cluster, Sector or Mixed)	Name:	0-6 months	6-12 months	12-18 months		Priority
		Afghanistan				
	Burkina Faso					
	Burundi					
	Cameroon					
	Central African Republic					
	Chad					
	Colombia					
	Ethiopia					
	Haiti					
	Iraq					
	Lebanon					
	Libya					
	Mali					
	Mozambique					
	Myanmar					
	Niger					
	Nigeria					
	occupied Palestinian territory					
	RD Congo					
	Somalia					
	South Sudan					
	Sudan					
	Syria - Damascus					
	Syria - Gaziantep					
	Syria - Regional					
	Ukraine					
	Venezuela					
	Yemen					
Total :		6	9	12	27	9 priority contexts
REFUGEE	Bangladesh Transfers Working Group, ISCG Cox's Bazar					
	Bangladesh The Bangladesh Cash Working Group (CWG)					
	Ecuador					
	Egypt					
	Iran					
	Jordan					
	Mauritania					
	Moldova					
	Poland					
	Romania					
	Rwanda					
	Slovakia					
	Turkey					
	Uganda					
Total :		6	5	3	14	1 priority context

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1. Presentation and endorsement of the draft transition plan

a. Background and overview:

- The global Cash Advisory Group (CAG) has met weekly since June 2022
- The CAG initially reviewed available secondary data on cash coordination that member organisations had previously collected.
- Based on this information, it designed and disseminated a survey to map current Cash Working Group (CWG) arrangements (co-chairs, linkages to inter-cluster/sector, capacity, transition timelines to the new model) across 40 different settings (IASC, including mixed and refugee settings).
- The mapping resulted in a transition plan that is being presented to the IASC Deputies Forum.
 - IASC settings which do not have an OCHA country office were not included in the formal transition timeline as they are not required to adhere to all four of the pillars of transition.
 - Iraq was mapped but not assigned a proposed timeline given its impeding transition to development structures (planned for 31 Dec 2022).
- The survey provided additional detail on the following core pillars of the new model that CWGs will be expected to adopt as part of the upcoming transition plan:
 - The current linkage between the CWG and the humanitarian architecture
 - The leadership profile of the CWG
 - Whether dedicated and financed capacity for cash coordination is available (including information management)
 - The current level of engagement of local actors
- Respondents were also asked to suggest a possible transition timeline for their context.
- Contexts were grouped into three transition groups (Annex 1 – Transition Plan):
 - 0-6 months
 - 6-12 months
 - 12-18 months
- Every effort was taken to ensure that all relevant stakeholders (current co-chairs, OCHA, UNHCR, local government ministries, local actors and Humanitarian Coordinators) are aware and in agreement with the proposed timeline.
- This plan will be regularly reviewed and updated to ensure it is contextualized and in line with the expectations and understanding of stakeholders in each context.

- For examples of findings from this survey, please see Annex 2

b. Key areas of support

- Based on the survey results, the CAG identified recommendations for each context to support the effective transition to the new model.
- The most common of these include:
 - Updating TORs of CWGs in line with the new model.
 - Building local capacity and engagement within cash coordination mechanisms.
 - If and how elections /leadership changes should take place, particularly for contexts with high-functioning groups.
 - Ongoing capacity building (particularly for OCHA and UNHCR who have internal training plans, as well as local actors and programmatic partners).
 - Improved alignment between CWGs in mixed settings and sub-national groups.
- The global CAG will continue to work closely with CWGs and provide support to ensure an effective transition to this new model.

c. Country prioritisation approach

- In the coming 12 months, the CAG will prioritise support to 9 contexts with IASC settings (Afghanistan, Chad, oPt, RD Congo, Somalia, Yemen and Syria Damascus, Gaziantep and Regional), and 1 refugee context (Ecuador). These are expected to require particular support due to the complexities or scale of these individual situations.
- Ad hoc support and/or normative guidance may be provided on a case-by-case basis to CWGs outside of IASC, mixed or refugee contexts who approach the CAG directly.

2. How we work

- The CAG plans to regularly update the draft transition plan based on feedback from the field. The CAG proposes that the transition plan is monitored and updated for the Deputies review every 6 months.
- Where potential challenges with the rollout are identified in individual contexts which cannot be resolved via Director level engagement, the CAG may request support from the Deputies to identify solutions at a senior level.
- The CAG is in the process of developing its workplan which will be shared shortly. Priorities include:
 - Support the effective transition in line with the plan and prioritisation above.
 - Develop ‘Key Performance Indicators’ (KPIs), defining what makes ‘effective’ cash coordination and identifying how that could be supported globally.
 - Building on the process of transition, and identified good practices, the CAG will conduct qualitative reviews of current CWGs (consulting programmatic, non-programmatic, local, international and government actors), to define what effective cash coordination means for them.
 - KPIs (and an approach for their monitoring) will be developed to keep an up-to-date ‘health check’.

- The CAG will likely require additional resources and capacity, given its large body of work. The CAG will identify these potential requirements in the coming months and look forward to the advice and advocacy by the Deputies' on how this may be supported.